

Andheri Branch of WIRC of ICAI



Based on Presentation By CA. Niranjan Joshi Now spoilt By CA. Nitant Trilokekar



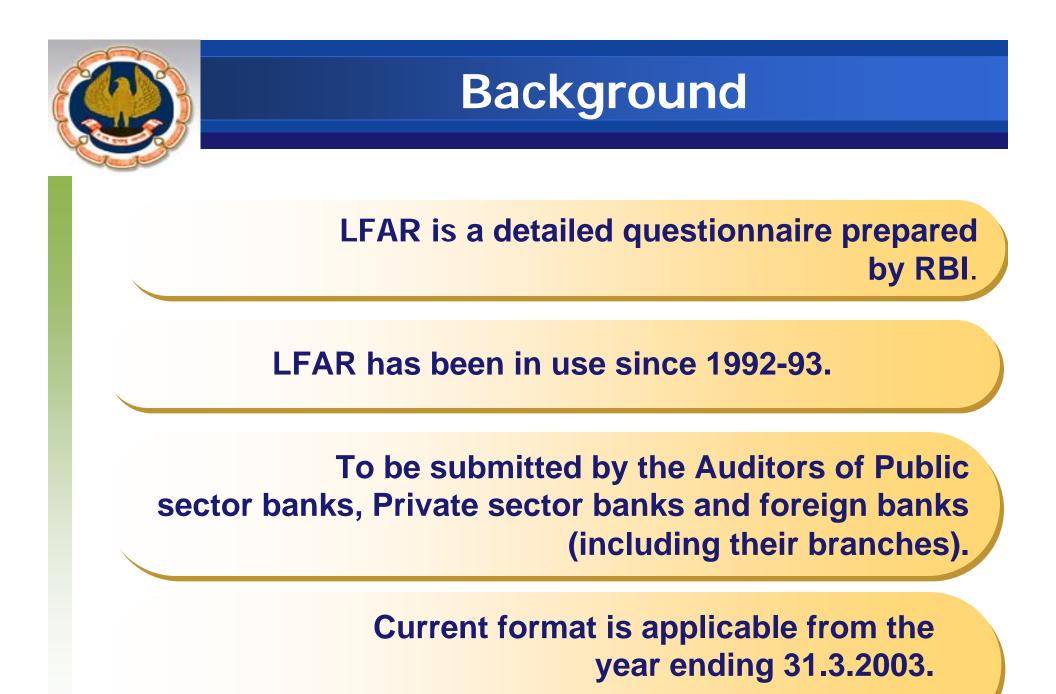


Email: nitanttrilokekar @yahoo.com Internet: nptbanking.blogspot.com



Certain Definitions...

GAAP	The difference between Accounting theory & practice
СРА	Can't Produce Anything
FCPA	Finally Caught Pinching Assets
EBIDTA	Earnings Before I Tricked the Dumb Auditor
EBIT	Earnings Before Irregularities & Tampering
CEO	Chief Embezzlement Officer
CFO	Chief Fraud Officer
NAV	Net Andersen Valuation
EPS	Eventual Prison Sentence
LFAR	Letting Fellow Accountants Rejoice





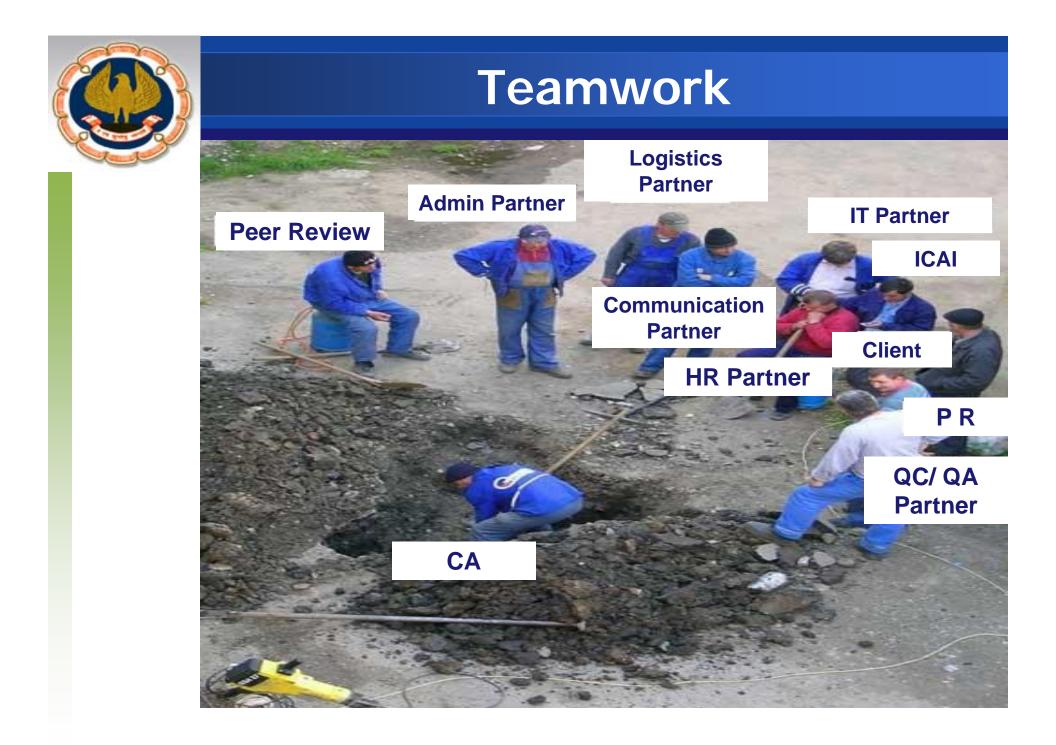


Study LFAR Questionnaire thoroughly

Plan the LFAR along with statutory audit right from day one

Use the Questionnaire as an Audit Planning Tool

Complete & submit Main Audit Report as well as LFAR simultaneously







Be *specific* while replying LFAR No vague/ general comments

Give instances of shortcomings/ weaknesses

Do not make current year's LFAR a *replica* of previous year

Branch LFAR should be addressed to Bank's Chairman and a copy thereof sent to CSAs





Main Audit Report and LFAR are two separate reports. Comments in LFAR should not be *qualificatory* in nature

Include Audit Qualifications in Main Audit Report and not in LFAR





Main Audit Report should be a self contained document

LFAR should be sufficiently *detailed* and *quantified* for expeditious consolidation and rectification by Bank

Perspective Alert



LFAR is not a substitution of

the statutory report, neither a part of the said report.

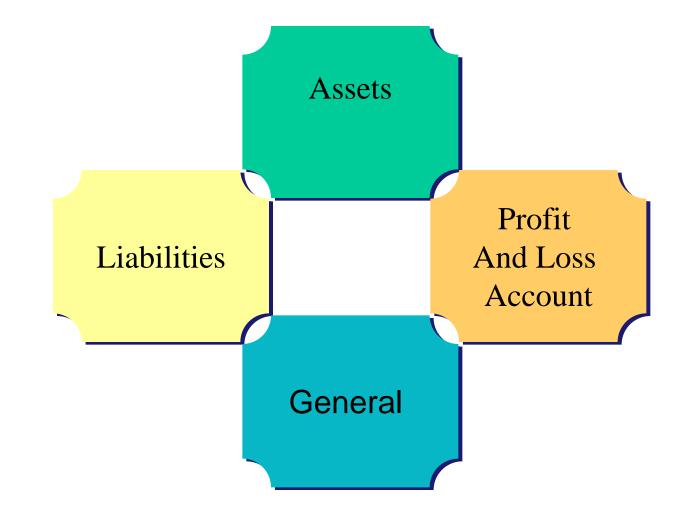
LFAR is actually a management Report.

Every adverse comment **would not result in** qualification in main audit report

Complete LFAR before main report.



Major Categories in LFAR





Assets

- » Cash
- » Balance with RBI ,SBI and other banks
- » Money at call and short notice
- » Investments
- » Advances
- » Other Assets





Branches carry cash depending upon the limit fixed by controlling authority

Adequate insurance cover of the cash in hand and cash in transit

Effective Joint Custody

Some small branches maintain cash in custody of a single official

Cash balance checked at proper intervals



Cash – Sample Response

As mentioned in management letter dated ____ _Head office /regional office vide letter dated has fixed cash retention limit of Rs. 10 lakhs. Xerox of letter is not produced to us. On 105 occasions carrying cash is more than retention limit. On 54 occasions it has exceeded 40 lakhs. Excess carrying cash is not reported to controlling authorities.



Balances with RBI, SBI & Other Banks

Whether balance confirmation certificates obtained & reconciled

Cash transactions remaining unresponded

Revenue items requiring adjustments/ write-off

Item deserves special attention

Old outstanding balances remaining unexplained/ unadjusted

Investments



Investments portfolio is managed at H O

Kept for safe custody at some branches



Physically verify Investments – Certificate

Dividend/ interest received/ credited to H O account Investments-2



Income on investments kept at Branch for safe custody reported to Head office

Matured or overdue investments should have been encashed

RBI guidelines regarding valuation of Investments complied with



Advances...

Outstanding amount is in excess of 5% of the aggregate advances of the branch or Rs.2 crore whichever is less are LARGE ADVANCES

Fresh Loans: Whether appraised properly? Whether adverse remarks of field officer are over ruled by seniors?

> Sensitive Areas identified by RBI: Real Estate/ Securities/ Commodities

> > Housing Loans

Advances given to a specific group during the year?

Advances...



Loans approved by an authority just prior to his/ her retirement

Stipulated installments/interests are being paid regularly

Terms and conditions of the loan complied

Credit facilities sanctioned beyond delegated authority or limit fixed by Bank

Advances Review/monitoring/supervision



Assess procedures for Periodic balance confirmation/ acknowledgement of debts.

Analysis of accounts overdue for review/renewal between 6 months & 1 year and over 1 year

Stock/debts statements and other periodic operational data and financial statements etc received regularly from borrowers and duly scrutinized

Physical verification of securities charged to banks





Frequent/ unauthorized overdrawing beyond limits

Guidelines of security creation, asset inspection, insurance etc in case of leasing finance activities

Branch identified and classified advances into standard/sub-standard/doubtful assets as per RBI

Physical verification of securities charged to banks

Guarantees and LCs



Critically Scrutinise

Sanctioning

Devolvements/ Invocations

Sanctioning huge non-fund based limits without proper margins

Over–exposure of such facilities to certain parties

Whether opening of such documents are for genuine trade transactions – LCs, Financial guarantees

Stationery and Stamps





Internal control over issue and custody of security items like TDRs, Drafts, Pay Orders, Cheque Books, Gift Cheques)



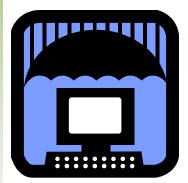
Cases of missing/lost items of such stationery



Suspense Accounts/ Sundry Assets

Adjustment accounts where some debit transactions are temporarily posted whose authorisation is pending for approval

Expeditious clearance of items debited



Reasons for delay in adjusting entries

Irrecoverable balances – provisioning?

Unusual items in these accounts?





»Deposits »Other Liabilities »Contingent liabilities





Unusual large movements in aggregate deposits held at the year-end after the balance sheet date?



Sundry Deposits/ Bills Payable

Adjustment accounts in which certain credit transactions are temporarily posted whose authorisation is pending for approval

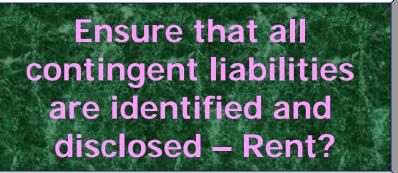
Obtain a year-wise break-up Obtain details of each old entry

Whether Register maintained for such entries?

Check movement in old entries and its authorisation



Contingent Liabilities









- » Discrepancies in interest/ discount
- » Income recognition norms
- » System of estimating and providing interest accrued on overdue/matured term deposit
- » Divergent trends in major item of income and expenditure



Profit & Loss Account...

Interest on Advances

Do not rely on software Manually check and compare results with software generated results – change of interest rates

If errors observed, whom does it benefit – a few borrowers/ group?

Interest on Deposits

Test check if errors benefit a few depositors/ group

Effect of changes in accounting policies on items of income and expenditure



Profit & Loss Account...

Commission Income

Check sudden spurt in Commission income: From Guarantees/ LCs? Whether rates of commission are normal?

Check sanctions, invocations, devolvements Whether income is from few parties?



Profit & Loss Account

Variance analysis

Interest to weighted average deposits/ advances compare current year with previous year

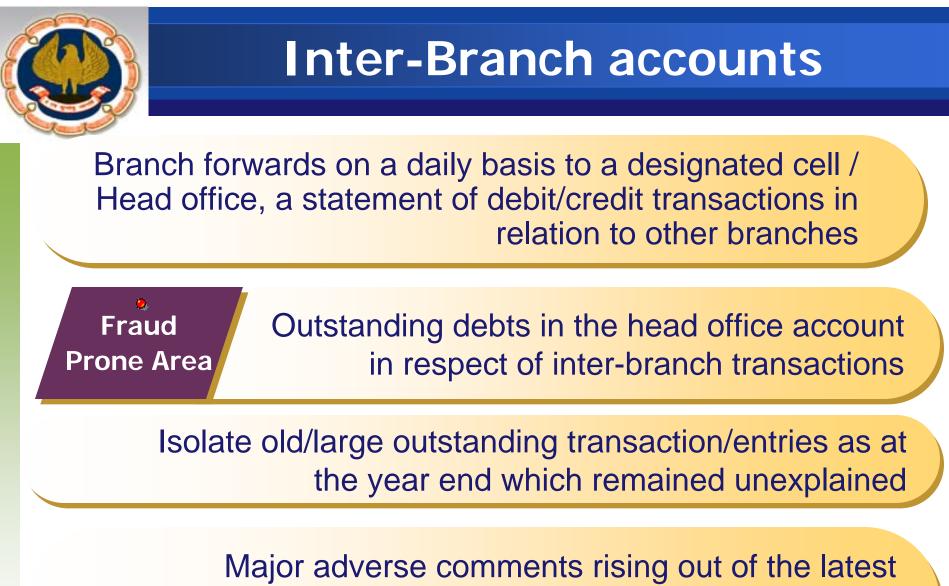
Check System to detect discrepancies in interest/discount and for timely adjustment thereof

If discrepancies exist in many cases, consider its impact and ascertain qualification in auditors report?



General

- » Books and records
- » Reconciliation of Control and subsidiary records
- » Inter branch accounts
- » Audits/ Inspections
- » Frauds
- » Miscellaneous



reports of the previous auditors ,concurrent auditors ,stock auditors or internal auditors or RBI inspectors.

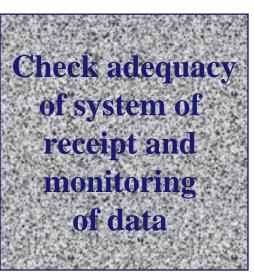


Inter-Branch Accounts...



Inter-Branch Reconciliation Department

> **Responding branch/ Responding Transaction**



of system of

Inter–Branch Accounts...



Whether the branch responds promptly to error advices received from H.O.

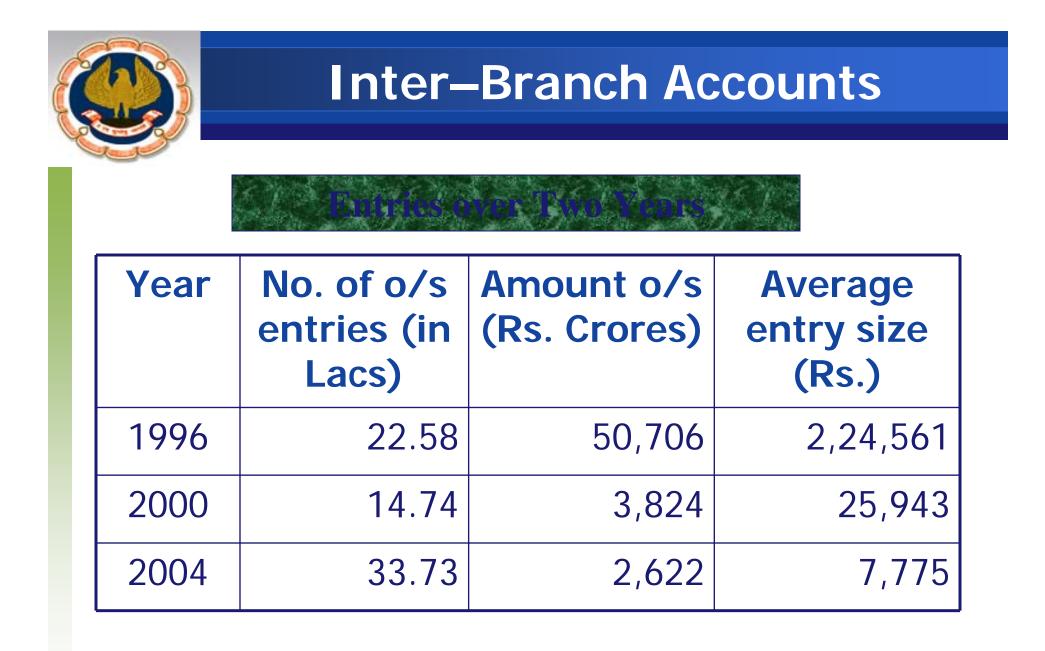
Whether the branch is vigilant about expeditious clearance of high-value entries?

Whether IBR st. are regularly received from HO & promptly attended?

Whether branch has written details on IBR st. for pending entries?

Test-check IBR St. to ascertain existence of high-value items

Whether originating debit entries/ cash transactions are liquidated within a reasonable period of time?





Frauds

Particulars of frauds discovered during the year together with recommendations to minimize recurrence

Obtain register of frauds

Recommend ways and means to minimise occurrence of frauds



Miscellaneous

Does the accounts indicate possible window dressing?

Other matters for consideration of management/ CSA's



Foreign Exchange Transactions..



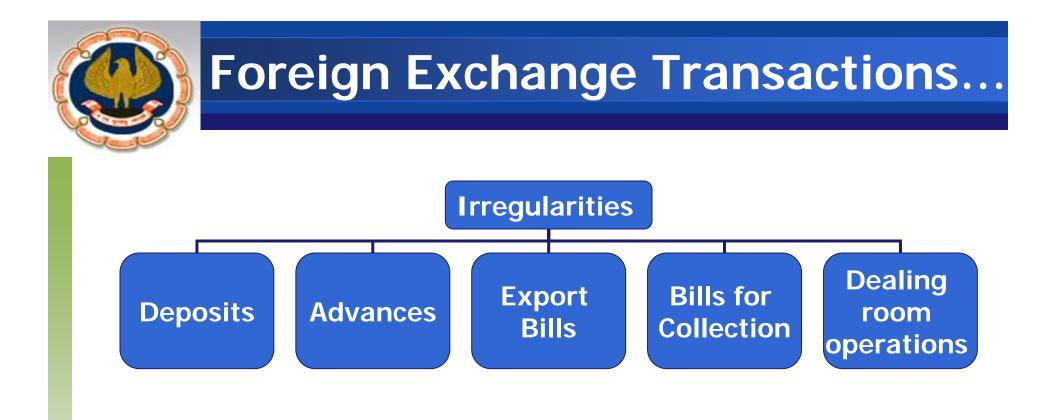
concurrent auditors

Material adverse features pointed out in various reports

internal auditors

RBI's inspection report

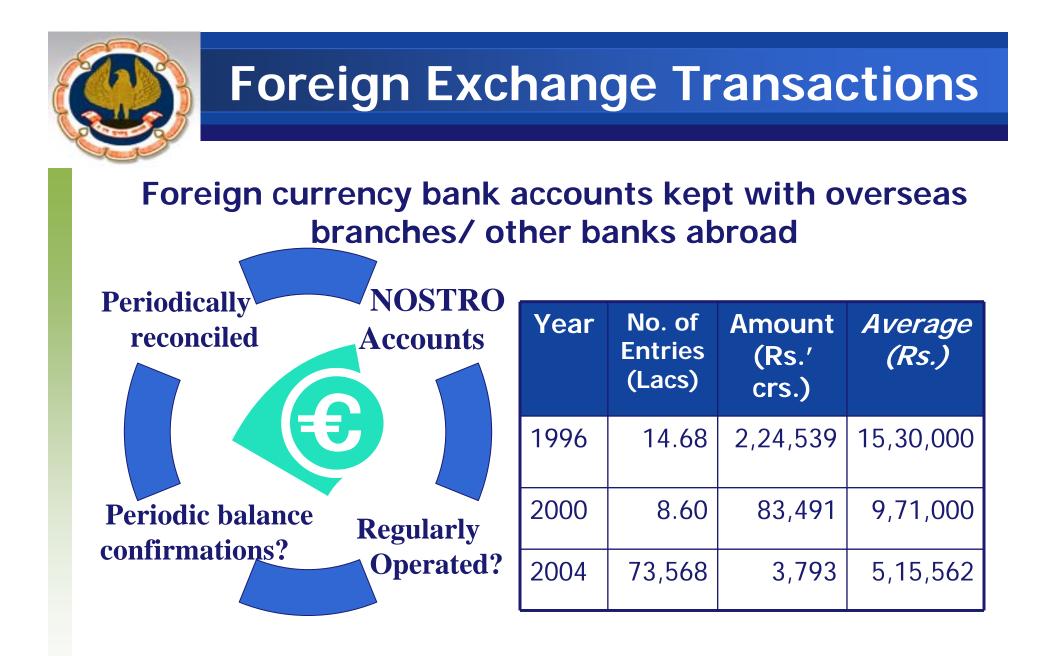
in relation to NRE/ NRO/ NRNR/ FCNR-B/ EEFC/ RFC and other similar deposit accounts



Effectively, a Consultants' job!



"Mom, Dad, hunting and gathering don't interest me. I've decided to become a *consultant*."





Vostro Accounts

Accounts kept in Indian Branches by Overseas branches/ foreign banks







Asset Recovery Branches

Accounts upgraded from Non Performing to Standard during the year and reasons therefore

> Ensure that accounts are upgraded only after proper and adequate recovery in the account

Fixed Assets



Inter-branch transfer: Whether accounted properly? Assets in employees residences, shifted alongwith transferred employees

Depreciation

With Depreciation, we talk of Growth!



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"We replaced the carpeting with soil and seeds. We were desperate to see some kind of growth around here!"



Don't let the situation confuse you...

